

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application of : Docket No. 01-035-01
PacifiCorp for Approval of its : PRE-FILED DIRECT TESTIMONY OF
Proposed Electric Rate Schedules : DONNA DERONNE
and Electric Service Regulations : FOR THE COMMITTEE OF
 : CONSUMER SERVICES

June 4, 2001

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1 INTRODUCTION

2 **Q. WHAT IS YOUR NAME, OCCUPATION AND BUSINESS ADDRESS?**

3 A. I am Donna DeRonne, a Certified Public Accountant licensed in the State of
4 Michigan. I am a regulatory consultant in the firm Larkin & Associates, PLLC,
5 with offices at 15728 Farmington Road, Livonia, Michigan 48154.

6

7 **Q. PLEASE DESCRIBE THE FIRM LARKIN & ASSOCIATES.**

8 A. Larkin & Associates, PLLC, is a Certified Public Accounting and Regulatory
9 Consulting Firm. The firm performs independent regulatory consulting primarily
10 for public service/utility commission staffs and consumer interest groups (public
11 counsels, public advocates, consumer counsels, attorney generals, etc.). Larkin
12 & Associates, PLLC, has extensive experience in the utility regulatory field as
13 expert witnesses in over 400 regulatory proceedings, including numerous
14 electric, gas, telephone and water and sewer utilities.

15

16 **Q. HAVE YOU PREPARED AN EXHIBIT DESCRIBING YOUR QUALIFICATIONS
17 AND EXPERIENCE?**

18 A. Yes. I have attached Appendix I, which is a summary of my experience and
19 qualifications.

20

21 **Q. ON WHOSE BEHALF ARE YOU APPEARING?**

22 A. Larkin & Associates was retained by the Committee of Consumer Services (CCS
23 or Committee) to analyze PacifiCorp's (Company) request for an increase in
24 general rates utilizing the test year ended September 30, 2000, and to make
25 recommendations to the Utah Public Service Commission (Commission) based
26 on that analysis.

27

28 Hugh Larkin, Jr., also of Larkin & Associates, PLLC, presents the Committee's
29 overall recommendations and recommended revenue requirement. I propose
30 and discuss specific adjustments to the test year. The impact of my

1 recommended adjustments is reflected in the overall revenue requirement
2 calculation presented by Mr. Larkin. Each of the adjustments I am sponsoring is
3 discussed below.

4
5 RECOMMENDED RATE BASE ADJUSTMENTS

6
7 Bridger Coal Company Rate Base

8 **Q. HAS PACIFICORP MADE AN ADJUSTMENT TO REFLECT ITS INVESTMENT**
9 **IN THE BRIDGER COAL COMPANY?**

10 A. Yes. This is consistent with adjustments made by PacifiCorp in prior cases.
11 PacifiCorp's subsidiary, Pacific Minerals, Inc., is a part owner of Bridger Coal
12 Company. Since the investment is on the subsidiary's books, the Company
13 made Adjustment 8.4 to increase test-year rate base to reflect the investment in
14 the Bridger Coal Company based on its portion of Bridger's average rate base.

15
16 **Q. SHOULD ANY REVISIONS BE MADE TO THE COMPANY'S ADJUSTMENT?**

17 A. Yes. Included in the Company's adjustment is an average accounts receivable
18 balance for Bridger Coal Company of \$6,396,100. The average balance was
19 determined based on a September 1999 balance of \$5.27 million and a
20 September 2000 balance of \$6.6 million. The accounts receivable balance is
21 due entirely from PacifiCorp. PacifiCorp should not be allowed to earn a return
22 on amounts it owes to another Company. In the last rate case, Docket No. 99-
23 035-10, I recommended that the accounts receivable balance be removed. In a
24 Joint Narrative exhibit following the hearings in the last rate case, the Company
25 claimed that the Bridger Coal Company accounts payable was included in the
26 1991 lead-lag study used to calculate cash working capital. The Commission
27 agreed with the Committee's position that the Bridger Coal Company accounts
28 receivable balance should be removed. The decision indicated that the
29 Company had not specifically shown how the balance was treated in the 1991
30 study.

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Q. SINCE THE COMMISSION DISALLOWED THE INCLUSION OF THE BRIDGER ACCOUNTS RECEIVABLE FROM PACIFICORP IN RATE BASE IN THE LAST CASE, WHY DID THE COMPANY INCLUDE IT IN RATE BASE IN THE CURRENT CASE?

A. On page 23 of his Supplemental Direct Testimony, PacifiCorp witness D. Douglas Larson provides the following explanation:

In fact, the accounts payable balance for Bridger Coal Company is included in the updated lead-lag study (December 1998) used to calculate cash working capital in this case. The Bridger Coal Company receivable balance must, therefore, be included in rate base to offset the lower cash working capital that results from including Bridger's payable balance. For this reason the Company has included the Bridger Coal Company accounts receivable balance in the test period rate base.

Q. ARE YOU STILL RECOMMENDING THAT THE BRIDGER COAL COMPANY ACCOUNTS RECEIVABLE BALANCE FROM PACIFICORP BE REMOVED FROM RATE BASE?

A. Yes, I am. First, Committee witness Helmuth Schultz is recommending that the 1998 lead-lag study not be used in this case. He has recommended that cash working capital be calculated based on the previous lead-lag study due to numerous problems with the 1998 study. Second, even if the new lead-lag study is used, the Company has not provided clear evidence demonstrating that the impact on cash working capital from including the payables to Bridger Coal Company is equivalent to the \$6,396,100 included in rate base. In the last rate case, the Commission did not accept the Company's mere statement that it was included without clear evidence supporting the contention.

Q. HAVE YOU BEEN ABLE TO DETERMINE THE IMPACT IN THE 1998 LEAD-LAG STUDY FROM THE INCLUSION OF THE BRIDGER COAL COMPANY PAYABLES IN CALCULATING THE EXPENSE LAG?

A. No. In fact, we have had trouble in this case receiving complete information

1 regarding the new lead-lag study. CCS On-site Data Request 12.26 specifically
2 asked the Company to provide a copy of the new lead-lag study, including all
3 associated workpapers. The Company provided a binder with the lead-lag study.
4 Upon reviewing the study, it was determined that a lot of the specific calculations
5 provided pertained to the Idaho jurisdiction. The study provided the summaries
6 of the results of the lead-lag study for each of its retail jurisdictions. In response
7 to CCS 28.2, received May 23, 2001, the Company indicated that the detailed
8 workpapers for the Utah calculations of the general business revenue billing and
9 collection lag days “fill half a dozen binders and are available for inspection at
10 the Company’s Regulation Department offices in Salt Lake City.” These
11 workpapers were not provided during the previous on-site visit.
12

13 **Q. WHAT ADJUSTMENT DO YOU RECOMMEND?**

14 A. As shown on Exhibit 3.1, rate base should be reduced by \$2,359,713 on a Utah
15 jurisdictional basis to remove the accounts receivable due from PacifiCorp to
16 Bridger.
17

18 Environmental Settlements

19 **Q. CONSISTENT WITH PREVIOUS RATE CASES, DID THE COMPANY**
20 **INCLUDE AN OFFSET TO RATE BASE FOR INSURANCE SETTLEMENTS**
21 **RECEIVED FOR ENVIRONMENTAL CLEAN-UP PROJECTS THAT REMAIN**
22 **UNEXPENDED?**

23 A. Yes. In adjustment 8.1, the Company reduced rate base by \$10,188,849 on a
24 Utah basis (\$27,479,918 total Company) for the average remaining insurance
25 proceeds received for environmental clean-up projects. In 1996, PacifiCorp
26 received an insurance settlement of \$33 million for environmental clean-up
27 projects which it transferred to PacifiCorp Environmental Remediation Company
28 (PERCO), a subsidiary. Additional insurance proceeds have been received
29 since that date. The rate base amount is reduced or amortized as PERCO
30 expends dollars on clean-up costs. The adjustment to reduce rate base by the

1 unused funds has been included in the last two rate case proceedings.

2
3 **Q. SHOULD ANY ADJUSTMENTS BE MADE TO THE AMOUNT OF RATE-BASE**
4 **OFFSET THE COMPANY REFLECTED IN ITS FILING?**

5 A. Yes. According to the response to CCS 13.8, the Company recorded an
6 additional insurance settlement payment of \$10 million in February 1999. The
7 response indicated that the \$10 million additional payment is reflected on
8 Attachment CCS 13.8. Attachment CCS 13.8 provides an itemization of the
9 monthly balances of the insurance proceeds, including the reductions for actual
10 environmental expenditures. The amounts found on the attachment tie to the
11 test-year beginning and ending balances used to calculate the test-year average
12 offset to rate base in Adjustment 8.1 of the Company's filing. However, upon
13 review of the attachment, there is not an increase reflected for the additional \$10
14 million of proceeds received in February 1999. Consequently, the Company's
15 assertion in the response that the additional \$10 million of proceeds received is
16 included in the attachment does not appear to be accurate. I reviewed every
17 month provided in the attachment from January 1999 through September 2000
18 and the additional proceeds do not appear anywhere in the attachment. Since
19 the amounts from the attachment tie into the adjustment in the Company's filing,
20 it appears the additional \$10 million of insurance proceeds are not included as
21 an offset to rate base.

22
23 **Q. HAVE YOU PREPARED AN EXHIBIT CONTAINING AN ADJUSTMENT TO**
24 **REFLECT THE ADDITIONAL INSURANCE PROCEEDS AS AN OFFSET TO**
25 **RATE BASE?**

26 A. Yes. CCS Exhibit 3.15 presents the offset to rate base for the additional \$10
27 million of insurance proceeds received during February 1999. Until these
28 proceeds are paid out to fund actual environmental clean-up projects, they are a
29 source of capital that should be used to offset rate base. As shown on the
30 exhibit, rate base should be reduced by \$3,707,740 on a Utah basis.

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RECOMMENDED OPERATING INCOME ADJUSTMENTS

Revenue Normalization Correction

Q. WHAT IS THE PURPOSE OF THE ADJUSTMENT ON CCS EXHIBIT 3.2?

A. PacifiCorp's adjustment to normalize revenues is contained on Page 3.3 of its filing. The adjustment to Industrial Revenues, which increases industrial revenues by \$1,963,000, is identified as being Utah Situs (i.e., 100% Utah). However, when the adjustment was transferred to the final column in the schedule, containing the Utah Allocation amount, only \$80,000 of the \$1.963 million adjustment was reflected. In response to CCS 5.35, PacifiCorp agreed that the full amount (\$1,963,000) should have been reflected in the Utah column of the schedule. CCS Exhibit 3.1 corrects this error, increasing Utah industrial revenues by \$1,883,000 (\$1,963,000 - \$80,000).

Distribution Expense Correction

Q. HOW DID THE LEVEL OF TEST-YEAR DISTRIBUTION EXPENSE COMPARE TO THE LEVELS RECORDED IN PRIOR YEARS?

A. Several of the distribution operation and maintenance expense accounts increased significantly on a Utah allocated basis. For example, Utah adjusted overhead line expense in account 583 increased from \$3,870,436 for the year ended December 31, 1998, to \$13,859,660 for the year ended December 31, 1999, to \$18,440,452 for the test year. The Utah adjusted maintenance of overhead lines expense in account 593 increased from \$8,924,371 for the year ended December 31, 1998, to \$13,400,121 for the year ended December 31, 1999 to \$15,503,808 for the test year. The Utah adjusted distribution operation supervision and engineering expense in account 580 decreased from \$1,708,087 for the year ended December 31, 1998, to \$856,406 for the year ended December 31, 1999, and increased to \$20,146,855 for the test year.

1 **Q. WHAT CAUSED THESE HUGE INCREASES IN DISTRIBUTION EXPENSE?**

2 A. The Company was asked to explain, in detail, what factors caused the significant
3 increases in these accounts. In response to CCS 5.29 and CCS 5.30, the
4 Company provided the following explanation:

5 Because of the implementation of a new accounting system in 1999,
6 specific Distribution O&M accounts are not comparable. However, in
7 reviewing total Distribution O&M expense the Company has identified
8 location errors in certain cost centers that result in test period Utah
9 Distribution O&M expense being overstated by approximately \$7.7 million.
10 This error is described in greater detail in Attachment CCS 5.31.
11

12 **Q. WHAT WAS PROVIDED IN ATTACHMENT CCS 5.31?**

13 A. The attachment indicated that certain cost centers were mapping to Utah Situs
14 that should have mapped to system distribution or to Wyoming. Correction of
15 the mapping errors results in a \$7,709,765 reduction to distribution O&M
16 expense on a Utah allocated basis. Unfortunately, the Company did not provide
17 a breakdown of the adjustment by expense account. Consequently, on CCS
18 Exhibit No. 3.3, I provide the total adjustment amount, but not the amount by
19 specific Distribution O&M expense account. I recommend that the Company
20 provide the breakdown of the correction by expense account in its rebuttal
21 testimony so that the amounts can be allocated appropriately in the final
22 spreadsheet model used in this case.
23

24 **Q. DO ANY OTHER ACCOUNTS OR AREAS IN THE COMPANY'S FILING HAVE
25 SIMILAR ERRORS CAUSED BY USING INCORRECT LOCATION CODES?**

26 A. I do not know. We have not been able to specifically identify other similar errors
27 that would negatively impact the amount of test-year expense allocated to the
28 Utah jurisdiction. However, there is a concern that there may be similar errors
29 caused by the change in the accounting system that the Committee's consultants
30 were unable to identify. Committee witness Hugh Larkin, Jr., identifies concerns
31 with the Company's transition to the SAP system in further detail in his direct
32 testimony.

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Accounting Write Offs

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Q. THE FILING CONTAINS THREE SEPARATE ADJUSTMENTS, EACH WITH MULTIPLE SUBPARTS, ADDRESSING WRITE-OFFS THAT OCCURRED DURING THE TEST YEAR. ARE THERE ANY CONCERNS WITH THE LEVEL OF WRITE OFFS THAT OCCURRED DURING THE TEST YEAR?

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Q. WERE THERE ANY ADDITIONAL WRITE-OFFS MADE DURING THE TEST YEAR BEYOND THOSE SPECIFICALLY IDENTIFIED BY THE COMPANY IN ITS FILING?

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A. Yes. Larkin & Associates was able to identify several additional write-offs made by the Company during the test year beyond those specifically adjusted for in the filing. Since the Company did not make any adjustments for the additional write-offs, the full impact remains in the test year. The additional write-offs we were able to identify are presented on CCS Exhibit 3.4. They include a \$200,000 write-off of Cholla Unit Turbine #4 upgrade, a \$2.46 million write-off of obsolete inventory and a \$254,445 write-off for obsolete inventory at Energy West Mining. It appears, based on information provided by the Company to date, there are several additional write-offs that may have occurred during the test year. As of the writing of this testimony, the Company has not responded to several Committee data requests on this issue.

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Q. WHAT FACTORS CAUSED THE COMPANY TO RECORD SUCH A HIGH LEVEL OF WRITE OFFS ON ITS BOOKS DURING THE TEST YEAR?

A. The main driver of the significant level of write offs appears to be the merger with ScottishPower, along with the Company's conversion to SAP. Several Company documents contain the term "fair value exercise." The term "fair value exercise" involves the cleaning-up of PacifiCorp's books as part of the merger. Data request CCS 13.24 asked the Company to provide copies of all correspondence to and from its external auditors regarding any of the write-offs included in the filing. In its response, the Company provided a copy of an e-mail from Robert Dalley, the previous Comptroller and Chief Accounting Officer of PacifiCorp, to PriceWaterhouse Coopers, the current external auditors of ScottishPower and PacifiCorp. The subject of the memo is "FMV Clean up list." The memo refers to an attachment as the "...latest version of the clean up." The memo also states that one of the items "...may make sense to move into the fair value exercise but I would like to stay flexible." The spreadsheet attached to the memo lists numerous potential adjustments for Fair Market Value. The listing includes a column titled: "Triggering Event (Why these items need to be cleaned up)". It also gives a description of the proposed write-offs/adjustments, the amount of the potential write-offs, the probability of the adjustments and the date of the associated trigger events. I assume the trigger date means the date that an event occurred that would cause the item/cost to be written off on the books.

Several of the items on the list were subsequently written off on PacifiCorp's books during the test year and are included in the adjustments contained in the filing. However, several of the items on the list do not appear in the Company's adjustments. Consequently, we are unsure, at this point, if some of the write offs were not made, or if they were made and remain 100% in the adjusted test year.

Q. IS THERE ANY ADDITIONAL INFORMATION PROVIDED BY THE COMPANY

1 **THAT LEAD YOU TO BELIEVE THAT THE WRITE OFFS WERE ASSOCIATED**
2 **WITH CLEANING UP THE BOOKS AS PART OF THE MERGER?**

- 3 A. Yes. Data request CCS 13.25 asked the Company to provide copies of any
4 studies, evaluations and/or analyses used in determining whether or not to make
5 the write offs included in the adjustments in the filing. It also asked the Company
6 if any of the write-offs were being made during the test year as a result of the
7 merger. In response, the Company provided an internal document dated
8 January 13, 2000. from Robert Dalley with the subject title "Proposed December
9 1999 Quarter-end Adjustments." The first paragraph of the document states:

10 Described below are recommended December quarter-end one-time
11 adjustments totaling \$100.6 Million. The adjustments have been
12 separated between those that would be recorded prior to the merger
13 closure (\$42.6 Million) and one that would recorded be (sic) subsequent to
14 merger closure (\$58 million). The future upside is an increase in
15 PacifiCorp Operating Profit by \$14, \$26, \$12, \$3, and \$3 million in
16 calendar years 2000, 2001, 2002, 2003, and 2004, respectively.
17

18 The \$58 million adjustment that the document indicated would be recorded after
19 merger closure pertains to the merger credits/revenue reductions that were part
20 of the merger agreements in the various states. The Company reversed the
21 Utah portion of that adjustment, totaling \$24 million, in its filing.
22

23 **Q. DID YOU ASK A DATA REQUEST TO OBTAIN THE COMPANY'S DEFINITION**
24 **OF THE "FAIR VALUE EXERCISE" AND "FAIR MARKET VALUE CLEAN**
25 **UP"?**

- 26 A. Yes. CCS 29.14 asked the Company to provide a detailed description and
27 explanation of what is meant by the terms. The response was as follows:

28 When a company acquires another company in a transaction accounted
29 for as a purchase, the combined entity is required by GAAP to report the
30 assets and liabilities of the purchased company at their fair market value
31 on the date of acquisition. The fair value exercise was undertaken to
32 determine the fair value of PacifiCorp assets and liabilities for the books
33 and records of ScottishPower's consolidated financial statements. "Fair
34 value exercise" and "fair market value clean up" relate to the same

1 process.

2
3 The response also indicated that “With the change in management and
4 ownership, the perception of fair value of assets and liabilities changed.” The
5 response further demonstrates that several of the write-offs were made to clean-
6 up PacifiCorp’s books as part of the merger.
7

8 **Q. WHAT ABOUT THE OTHER CATEGORY OF WRITE OFFS?**

9 A. The remaining adjustments referenced in Mr. Dalley’s memo that would be
10 recorded prior to the merger closure fall under the heading: “Adjustments that
11 would impact PacifiCorp Trial Balance at Final Merger Closing.” This section of
12 the internal document contained the following subheadings: Write-off Abandoned
13 Assets Under Construction, Increased Bad Debt Allowance to write-off
14 uncollectible accounts older than 90 days, Establish a Liability for MagCorp due
15 in 2000, and Increase Property Insurance Reserve. Of these four areas, the
16 abandoned assets under construction and the MagCorp liability are addressed in
17 the Company’s adjustments in its filing. The remaining two items are not
18 addressed in the adjustments in the filing. There are currently data requests
19 outstanding to determine whether or not the remaining two items were written off
20 during the test year and the costs included in the adjusted test year for the items.
21 Consequently, I reserve the right to file supplemental testimony on the issues
22 contained in the document.
23

24 The discussions under each of the items considers the impact on future earnings
25 from writing off the items prior to the merger. For example, under the
26 abandoned assets under construction issue, it is noted that the adjustments
27 contains a “remote upside opportunity in future years” and it “eliminate probably
28 future earnings exposure and possible rate case disallowance.” Under the bad
29 debt write-off discussion, it is indicated that as a result of the potential write off
30 “...bad debt expense is estimated to be \$4-5 million lower in the long term as this

1 matches operations experience.” Under the MagCorp liability discussion, the
2 Company indicates that the adjustment “results in a \$3.8 million improvement in
3 year 2000 operating results...” Under the discussion of the write-off/charge to
4 increase the property insurance reserve, it is indicated that with the reserve, “the
5 potential of a negative earnings impact in the year 2000/2001 is mitigated.”
6

7 The focus of the write offs, based on a review of the memo, appears to be to
8 increase future earnings after the merger by taking write offs on PacifiCorp’s
9 books prior to the merger completion. These write offs that are contemplated in
10 the memos provided in response to CCS 13.24 and 13.25 fall within the test year
11 in this case. In other words, the historical test year was negatively impacted to
12 allow for higher post-merger earnings levels. While the Company has reversed
13 several of the write offs in its filing, thereby removing the impact from the test
14 year, it has not reversed all of them. It is also proposing to amortize several of
15 the write offs that occurred during the test year for recovery from ratepayers.
16 Furthermore, as previously indicated, it appears that there may be additional
17 write-offs included in the test year beyond those that we have been able to verify
18 to date. We plan to file supplemental testimony, as needed, upon receipt of our
19 outstanding data requests and after adequate time for review and evaluation of
20 those responses.
21

22 **Q. YOU PREVIOUSLY MENTIONED THAT SOME OF THE WRITE-OFFS**
23 **APPEAR TO HAVE BEEN DRIVEN BY THE COMPANY’S CONVERSION TO**
24 **THE SAP ACCOUNTING SYSTEM. COULD YOU PLEASE ADDRESS THAT**
25 **FURTHER?**

26 A. Yes. It was part of the conversion of the accounting records to SAP that
27 apparently caused the Company to evaluate a large balance on its books
28 associated with projects that were never placed into service. The Company was
29 unable to convert the costs to units of property and place them into service when
30 they converted to SAP. I address these projects and the associated write-off

1 later in this testimony.

2
3 **Q. ARE YOU RECOMMENDING ANY ADJUSTMENTS ASSOCIATED WITH THE**
4 **WRITE-OFFS MADE BY THE COMPANY DURING THE TEST YEAR?**

5 A. Yes. I will specifically address several of the write-offs, including those
6 addressed by the Company in its filing and some that were not removed in the
7 filing, in subsequent sections of this testimony. Since there are still several
8 discovery requests outstanding on the issues of test-year write-offs, I intend to
9 file supplemental testimony on the test-year write-offs as necessary upon receipt
10 of, and analysis of, the responses.

11
12 Assets Under Construction Write Off

13 **Q. YOU PREVIOUSLY MENTIONED A WRITE-OFF MADE BY THE COMPANY**
14 **FOR ASSETS UNDER CONSTRUCTION. COULD YOU PLEASE PROVIDE A**
15 **MORE DETAILED DESCRIPTION OF THAT ADJUSTMENT?**

16 A. During the test year, the Company wrote off \$19.8 million to set up a
17 Construction Work in Progress (CWIP) reserve for work orders that were opened
18 for construction of projects that could not specifically be identified. The
19 adjustment debited expense and credited (reduced) CWIP. The actual amount
20 of the outstanding work orders was \$26.4 million, and the Company estimated
21 that 75% of those may not be able to be identified and would ultimately have to
22 be charged to expense. The Company's filing and its responses to data
23 requests contain some conflicting information on what the write off was actually
24 for. Page 8.14.5 of the Company's filing states that the write off was for "work
25 orders opened for construction of projects which were subsequently canceled or
26 abandoned." In response to CCS 13.17, the Company indicated that the
27 description in the filing was wrong, and that the write off pertains to "corporate
28 conversion work orders." The January 13, 2000, internal memo from Robert
29 Dalley, previously discussed, addresses the write off of the "abandoned assets
30 under construction" as follows:

1 At the time of conversion to SAP certain work orders were unable to be
2 converted to units of property and concurrently placed into service. As a
3 follow-on, the Controller Organization analyzed these projects as part of
4 the on-going Trial Balance reviews. Of the 5167 work orders applicable,
5 \$21.7 million apply to years 1990 through 1992. Other work orders reach
6 into 1983. All business units have outstanding projects represented but
7 the preponderance relate to the T&D organizations. These work orders
8 are NOT included in the asset base for rate recovery. No depreciation
9 expense has been incurred and capitalized interest ceased in early 1999.
10 Finally, D&T noted in the 1998 Management Letter that these work orders
11 had not been closed.
12

13 Based on the information provided, it appears that the \$26.4 million pertained to
14 old work orders that were never booked to plant in service and for which the
15 majority could not even be identified with specific projects. As indicated in the
16 above quote, the majority of the items date back to 1990 through 1992 and some
17 date as far back as 1983.
18

19 **Q. WERE ANY ADDITIONAL ACCOUNTING ENTRIES MADE DURING THE TEST**
20 **YEAR ASSOCIATED WITH THE WRITE-OFF OF THE ASSETS UNDER**
21 **CONSTRUCTION?**

22 A. Yes. During the test year \$6.2 million of the write-off was reversed. According to
23 Page 8.14.5 of the filing, the Property Accounting group conducted an
24 investigation and was able to identify a portion of the items that were written off.
25 Consequently, the Company reversed a portion of the write off on its books. In
26 CCS 13.18, the Company was asked to provide a copy of all written analyses,
27 memos, summaries, reports, etc. of the results of the investigation done by
28 Property Accounting. The response merely provided a listing of the assets
29 identified by Property Accounting and stated that "A search is being made for
30 other supporting documentation." The items on the list that was provided totaled
31 \$26,575,525, not the \$6.2 million that was reversed. No further documentation
32 or support was provided and the Company did not provide a supplement to the
33 response. Consequently, the only support for the amounts is a listing of assets

1 and amounts. The listing does not indicate when the amounts were originally
2 incurred.

3
4 **Q. DOES THE WRITE-OFF AND SUBSEQUENT REVERSAL OF A PORTION OF**
5 **THE WRITE-OFF IMPACT THE ADJUSTED TEST YEAR?**

6 A. In the adjustment on Page 8.14 of the Company's filing, it attempted to reverse
7 the \$19.8 million write off and the subsequent reversal of part of the write off so
8 that there would be no impact on the historical test year. However, in reversing
9 the write-off, the Company made an error in the filing. When the reversal was
10 originally booked, it was credited to both expense and CWIP. The adjustment in
11 the filing assumes that the full amount was credited to expense. In response to
12 CCS 13.17(5), the Company attempted to provide the correction that needed to
13 be made to its filing. The correction provided in the response resulted in a
14 \$935,776 reduction to expense and a \$175,541 reduction to accumulated
15 deferred income taxes (which increases rate base), both on a Utah basis.

16
17 I attempted to trace the corrected reversals identified in the Company's response
18 to CCS 13.17(5) into an expense account listing provided by the Company and
19 was unable to tie the full amount into the Company's books. As a result, CCS
20 Data Request No. 29.5 was submitted to the Company to attempt to reconcile
21 the difference. In response, the Company provided yet another revised
22 correction to its filing, superseding the response to CCS 13.17(5). The revised
23 correction provided in the response resulted in a \$1,058,716 reduction to
24 expense and a \$199,716 reduction to accumulated deferred income taxes (which
25 increases rate base), both on a Utah basis. The revised correction to the
26 Company's filing is provided on CCS Exhibit 3.5.

27
28 **Q. DO YOU HAVE ANY ADDITIONAL CONCERNS WITH THE ITEMS THAT**
29 **WERE WRITTEN OFF DURING THE TEST YEAR?**

30 A. Yes. According to the response to CCS 13.17(3), the Company was able to later

1 identify \$26.575 million of the projects with specific assets, and some of the
2 projects were transferred to rate base after the end of the test year. Of the
3 amount, approximately \$9.9 million is either directly charged or allocated to Utah.
4 Consequently, some of these projects will impact plant in service, accumulated
5 depreciation and depreciation expense in future rate cases, if they are not
6 specifically removed in the future cases. As previously mentioned, the majority
7 of the work orders date back to 1990 through 1992, and some date as far back
8 as 1983. According to the internal memo from Robert Dalley, interest continued
9 to be capitalized on the work orders through early 1999. Numerous items on the
10 list provided in response to CCS13.17(3) are for items such as computer
11 software, computer equipment and vehicles, which typically do not have very
12 long lives. The Company never provided an update to the response which
13 requested the support, workpapers, reports, etc. associated with Property
14 Accounting's investigation which identified the assets.

15
16 Prior to even considering the allowance of any of the items in rates in future
17 cases, the Company should be required to provide detailed information for the
18 items that were ultimately transferred to plant in service subsequent to the test
19 year. At a minimum, the Company should provide the journal entries transferring
20 the items to plant in service, a detailed description of each item, the dates the
21 costs were initially incurred (i.e., some date as far back as 1983), the life of the
22 items, the amount of interest that continued to accrue on the items through the
23 date the accumulation stopped in early 1999, and the current use of the item. As
24 part of the decision in this case, the Company should be required to specifically
25 identify the items that were transferred to plant in service and provide detailed
26 information about those items in its future semi-annual reports. If the Company
27 is not required to do so, the items could "fall through the cracks," and essentially
28 be automatically included in rate base in future cases. At this point, I
29 recommend that the amounts be specifically excluded in setting future rates.
30 These are historical items dating as far back as 1983 and are clearly out of

1 period.

2
3 Cholla Assets Under Construction Write Off

4 **Q. PLEASE DISCUSS THE COMPANY'S TEST-YEAR WRITE-OFF OF CHOLLA**
5 **PRELIMINARY STUDIES.**

6 A. During the test year, PacifiCorp wrote-off \$2,533,066 for Cholla preliminary
7 engineering and other studies involved in the feasibility of construction of
8 combustion turbines at Cholla. Since the project was abandoned, the associated
9 costs need to be written off. In its filing, PacifiCorp reversed the write off. It also
10 made an adjustment to set up a regulatory asset for the amount written off and to
11 amortize the balance over the remaining life of the Cholla Plant, which was 224
12 months. Consequently, test -ear expense includes \$50,404 on a Utah basis for
13 the amortization and rate base includes \$470,436 on a Utah basis for the
14 average balance of the regulatory asset.

15 **Q. ARE THERE ADDITIONAL AMOUNTS IN THE TEST YEAR FOR WRITE-OFFS**
16 **ASSOCIATED WITH THE CHOLLA PLANT?**

17 A. Yes. During the test year, PacifiCorp also wrote-off \$200,000 for a Cholla #4
18 turbine upgrade engineering study. The project was canceled, so the
19 accumulated costs were written off. The Company did not adjust for this item in
20 its filing, so it remains 100% on the books in the test year.

21
22 **Q. WHEN WERE THE COSTS ASSOCIATED WITH THE CHOLLA COMBUSTION**
23 **TURBINE ENGINEERING STUDY INITIALLY INCURRED BY PACIFICORP**
24 **AND WHEN WAS IT DETERMINED THAT THE PROJECT WOULD BE**
25 **CANCELED?**

26 A. Data request CCS 13.21(2) specifically asked the Company to provide a detailed
27 description and itemization of the \$2,533,066 Cholla amounts being written off
28 and to include the dates that the costs were initially incurred. The response did
29 not provide the information requested. It did not provide an itemization of the
30 costs and it did not indicate the dates the costs were incurred. The Company
31 has provided little support for the actual historical costs that are being requested

1 for recovery. I do note, from the little amount of information that was provided,
2 the Company continued to accrue interest expense on the amounts through at
3 least May 1999, even though the project was abandoned back in 1995.

4
5 **Q. WERE YOU ABLE TO DETERMINE FROM OTHER INFORMATION WHEN**
6 **THE COSTS WERE INCURRED?**

7 A. No. However, the work order provided in response to CCS 13.21 was first set up
8 in 1992. The cost estimate provided with the work order identified PacifiCorp
9 engineering costs based on man hours of \$731,000. The response to CCS
10 13.24 indicates that the "Project was canceled March 1995..." With the
11 exception of the AFUDC the Company continued to accrue, these costs would
12 have been incurred prior to March 1995.

13 **Q. WHAT IS YOUR RECOMMENDATION WITH REGARDS TO THESE COSTS?**

14 A. The amounts should be removed from the adjusted test year. As shown on CCS
15 Exhibit 3.6, test year expense should be reduced by \$124,691 on a Utah basis
16 and Utah rate base should be reduced by \$407,431. This removes the
17 amortization of the costs that were written off and the additional write off made
18 by the Company during the test year. It also removes the balance from
19 regulatory assets. These are historical costs incurred prior to March 1995 for a
20 project that was abandoned. The write off for the combustion turbine studies
21 should have been made back in 1995 when it was determined that the project
22 would not be pursued. The Company has provided absolutely no support for the
23 specific amounts in which it is seeking recovery. Additionally, the Company
24 continued to accrue AFUDC on the project for over four years after the project
25 was abandoned. This is clearly an out-of-period item that should be disallowed.

26
27 **Q. WHAT IS THE \$200,000 TEST-YEAR WRITE-OFF FOR THE CHOLLA UNIT #4**
28 **TURBINE FOR?**

29 A. I am not entirely sure. The Company identified the \$200,000 that was written off
30 for this item in response to CCS 5.25(a). It provided no additional information

1 beyond the brief description of “Cholla Unit Turbine #4 Upgrade.” A listing
2 provided in response to CCS 13.24 indicated that the write off pertains to a
3 “Cholla #4 turbine upgrade engineering study” and that the project was canceled.
4 The listing indicates a “trigger date” of August 1999 for the project. No further
5 information or support has been provided. This one-time write-off of apparent
6 costs associated with a canceled project should be excluded from the test year.
7 I would like to note that both of these Cholla write offs were included in the listing
8 of potential “Fair Market Value” clean-up adjustments sent from Robert Dalley to
9 the Company’s external auditors.

10
11
12 Additional Assets Under Construction Written Off

13 **Q. WERE ANY ADDITIONAL ASSETS UNDER CONSTRUCTION WRITTEN OFF**
14 **DURING THE TEST YEAR?**

15 A. Yes. Page 8.15.2 of the filing identifies an additional \$400,000 written off during
16 the test year for assets under construction that were abandoned. This write off is
17 also included in the “fair market value” clean-up memo. In the adjustments on
18 Page 8.15 of the filing, the Company reversed the write off, but it also amortizes
19 part of the write off over a three-year period and includes the unamortized
20 balance as a regulatory asset in rate base. The Company removed \$99,839
21 from the write off that it is seeking recovery for to remove the amounts
22 associated with Centralia. The remaining balance of \$300,161 is being
23 amortized over three years in the filing. The response to CCS 5.25(b) indicates
24 that the projects were abandoned “due to business unit direction.”

25
26 **Q. WHAT ITEMS WERE WRITTEN OFF?**

27 A. According to the response to CCS 13.22, included in the items which PacifiCorp
28 is seeking recovery of are the following:

- 29 – Hunter Plant Controls Consolidation for \$83,328. The response indicates
30 that the project was to a implement controls replacement program for the

1 Hunter plant. The response also indicates that “The project was never
2 implemented and erroneous time was charged to the project without
3 authorization. No ER was authorized and should be written off.”

4 (Emphasis added)

- 5 – Copco 2OCB replacement for \$158.
- 6 – Adjust the Druck probe at Pelican for \$59. The response indicates that
7 this was a maintenance item.
- 8 – Merwin Unit 3 Replace Transformers for \$1,719. This project was
9 canceled due to lack of justification.
- 10 – Yale Replace SF6 generator for \$2,795. This project was budgeted but
11 canceled due to lack of justification.
- 12 – Swift 2 PDA sensors for unit 1 for \$301. This was a budgeted project that
13 was canceled.
- 14 – NU Line 42 Relaying - Toketee SW for \$249,095. This project was to
15 install equipment on existing fiber optic lines and replace relay lines. The
16 project had two parts, one of which was canceled.

17
18 Data request CCS 13.22 asked the Company to provide a detailed itemization of
19 all the costs incurred and to include the dates the costs were incurred. It is not
20 possible to tell from the information provided what the specific costs were or
21 when the amounts were initially incurred. The information did indicate that some
22 of the costs were associated with AFUDC. The amounts for the projects
23 provided in response to data request CCS 13.22 differ from the amounts listed in
24 the Company’s adjustment for the items. The amounts provided in response to
25 data request CCS 13.22 total \$337,455 and do not include Centralia whereas the
26 filing includes \$300,161 for the same projects. The response indicates that only
27 \$337,455 was written off instead of \$400,000. Apparently, there is an error in
28 the Company’s schedule.

29
30 **Q. WHAT DO YOU RECOMMEND?**

1 A. I recommend that the Company's adjustment to amortize the balances written off
2 over 3-years be removed and the unamortized balance be removed from rate
3 base. The response to CCS 13.22 indicates that some of the amounts recorded
4 in the Hunter project were erroneous and charged without authorization. Several
5 of the projects are extremely small in amount (i.e., \$59, \$158, \$301, etc.) and
6 clearly should not be set up as regulatory assets. Additionally, the Company has
7 provided very little support for the costs that are being included and did not
8 specifically identify when the costs were actually incurred. Some of these could
9 be costs dating far back in time. This project was also listed in the "fair market
10 value" clean-up items. I removed the requested amortization expense and
11 regulatory asset on CCS Exhibit 3.7, reducing Utah expense by \$37,164 and
12 Utah rate base by \$9,291.

13
14 Obsolete Inventory Write-Offs/Reserve

15 **Q. PLEASE DISCUSS THE COMPANY'S WRITE-OFFS ASSOCIATED WITH**
16 **OBSOLETE INVENTORY.**

17 A. According to the Company's 10-Q for the period ended December 31, 2000,
18 expenses for the period included \$4 million of write-offs of obsolete inventory.
19 All of these write offs fell within the historical test year in this case. The write-offs
20 include \$2,463,245 to establish an obsolete inventory reserve, \$1,201,695 for
21 materials and supplies that were overvalued at the Jim Bridger mine, and
22 \$254,445 for obsolete inventory at Energy West. In its filing, the Company
23 included an adjustment to amortize the Bridger materials and supplies write off
24 over a three-year period; however, it made no similar adjustments for the
25 remaining inventory write-offs. Consequently, the remaining two write-offs
26 remain 100% in the historical test year.

27
28 **Q. WHAT IS YOUR RECOMMENDATION WITH REGARDS TO THE TWO**
29 **INVENTORY WRITE-OFFS THAT PACIFICORP DID NOT ADJUST FOR IN ITS**
30 **FILING?**

1 A. I recommend that the impact on test year expense associated with the two
2 inventory write offs be removed from the test year. It is not appropriate to
3 include 100% of the costs associated with the initial set-up of the reserve in the
4 historical test year. CCS data request 5.26 asked the Company to provide a
5 detailed description and listing of all assets included in the obsolete inventory
6 that was written off. The Company's response provided no support or
7 information regarding the write off to establish the obsolete inventory reserve,
8 nor did it indicate how the amount was determined. As shown on CCS Exhibit
9 3.8, test-year expenses should be reduced by \$2,717,690 on a total Company
10 basis and \$1,009,448 on a Utah basis.

11
12 Property Insurance Reserve

13 **Q. PLEASE DISCUSS THE ACCOUNTING ENTRY MADE BY PACIFICORP**
14 **DURING THE TEST YEAR TO INCREASE ITS PROPERTY INSURANCE**
15 **RESERVE.**

16 A. Previously in this testimony, I discussed a January 13, 2000, internal memo from
17 Robert Dalley, the Company's previous Comptroller and Chief Accounting Officer
18 (CCS 13.25). In the memo, Mr. Dalley discussed adjustments that would impact
19 PacifiCorp's trial balance at the final merger closing. Included in the four
20 separate adjustments specifically addressed was an adjustment to increase the
21 property insurance reserve. The memo addressed the adjustment as follows:

22 The purpose of this reserve is to cover self-insured losses as a result of
23 accident, fire, weather and other hazards to property. These reserves are
24 included in asset base for rate recovery. Estimated annual expenses
25 have been between \$5.0 and \$8.0 million per year. A positive impact on
26 earnings will result if claims against the reserve are less than anticipated.
27 With this reserve the potential of a negative earnings impact in the year
28 2000/2001 is mitigated.

29
30 The memo also states that "The \$4 million charge would likely not require
31 disclosure because of similar expense level recorded in 1999 (\$8 million versus
32 \$10 million)." In other words, the charge would not need to be specifically

1 identified in the footnotes to the Company's financial statements.

2
3 **Q. HOW DID THE COMPANY RECORD THE ADJUSTMENT ON ITS BOOKS?**

4 A. According to the response to CCS Field Data Request No. 12, PacifiCorp
5 charged \$4,000,000 to SAP Account 548000 - Property Insurance Costs, which
6 translates to FERC Account 925.1 - Insurance Premiums, in November 1999. It
7 also increased the Accumulated Provision for Property Insurance - Thermal by
8 \$1.8 million and the Accumulated Provision for Property Insurance - T&D Lines
9 by \$2.2 million.

10
11 **Q. DID PACIFICORP PROVIDE ANY FURTHER INFORMATION ON THIS
12 ADJUSTMENT TO ITS RESERVE?**

13 A. CCS Field Data Request No. 12 asked the Company to provide a detailed
14 description of the adjustment. It also asked the Company if the adjustment was
15 a one-time charge and if it was made on the books. The only support the
16 Company provided for the \$4 million charge included in the test year, beyond the
17 actual journal entry, was the description that "This adjustment was made to
18 reflect the ongoing anticipated reserve requirements of the Company." The
19 response also indicated that it was "a one-time adjustment." No further support
20 or analysis was provided.

21
22 **Q. DO YOU RECOMMEND THAT THIS ITEM BE REMOVED FROM THE TEST
23 YEAR?**

24 A. Yes. Despite the fact that the Company was asked to provide a detailed
25 description of the adjustment, the Company has failed to demonstrate that this
26 significant charge and the resulting total level of property insurance expense
27 recorded in the test year is reflective of ongoing cost levels. The Company
28 provided no information demonstrating how the \$4 million charge to the reserve
29 was determined. The Company indicated that this was a one-time adjustment.
30 PacifiCorp also included this item in its discussion of pre-merger entries that

1 would impact PacifiCorp's trial balance at the time of the merger and indicated
2 that it may result in higher earnings after the merger. The Company's internal
3 memo indicated that the estimated annual expenses have been between \$5
4 million and \$8 million. It also indicated that "the \$4 million charge would likely
5 not require disclosure because of similar expense level recorded in 1999 (\$8
6 million versus \$10 million)." Apparently this large charge resulted in a 1999 cost
7 level of \$10 million based on the memo, which is definitely higher than the \$5
8 million to \$8 million historical cost level identified in the same memo. As shown
9 on CCS Exhibit 3.9, I recommend that test-year expenses be reduced by
10 \$1,483,096 on a Utah basis to remove the impact of this one-time accounting
11 entry.

12
13 FERC Contingency Write-Off

14 **Q. ARE THERE ANY CORRECTIONS THAT NEED TO BE MADE TO THE**
15 **REMAINING WRITE-OFFS THAT YOU HAVE NOT SPECIFICALLY**
16 **ADDRESSED?**

17 A. Yes. On page 8.16 of its filing, PacifiCorp made an adjustment to remove from
18 the test year the impacts of a FERC liability accrual it booked during the test
19 year. Based on a review of the Company's responses to CCS 13.26 and CCS
20 13.27, it appeared that both the contingency and the reversal of the contingency
21 were booked during the historical test year. As a result, the Company's
22 adjustment would result in a double removal of the contingency. In response to
23 CCS 28.27, the Company agreed that it had made an error in the filing and that
24 the adjustment contained in the filing for this item should not have been made.
25 In the response, PacifiCorp indicated that "Regulation was not aware that the
26 FERC contingencies were reversed at the time this filing was made." This error,
27 along with some of the other errors noted in my testimony and the testimonies of
28 Committee witnesses Hugh Larkin and Helmuth Schultz, causes a great deal of
29 concern. The main concern is that there may be additional errors that have not
30 yet been discovered. CCS Exhibit 3.10 reflects the reversal of the Company's

1 adjustment for the FERC liability accrual, decreasing Utah revenues by \$482,833
2 and decreasing rate base by \$184,149.
3
4
5

6 Blue Sky Program

7 **Q. DOES THE ADJUSTED TEST YEAR INCLUDE REVENUES AND COSTS**
8 **ASSOCIATED WITH THE BLUE SKY PROGRAM?**

9 A. Yes. The Blue Sky program allows customers to purchase “shares” of
10 renewable energy. Customers purchase 100 kWh blocks of renewable power
11 electricity for monthly fees. The payments go toward the purchase of wind
12 power. The revenues and expenses associated with this program remain in the
13 test year.
14

15 **Q. SHOULD THE COSTS AND REVENUES BE REMOVED?**

16 A. In response to DPU 2.6, PacifiCorp indicated that an adjustment to remove the
17 revenues and expenses was “inadvertently omitted from the filing.” The
18 Company indicated that the Utah revenues of \$7,607 and the Utah expenses of
19 \$167,115 associated with the program should be removed. CCS Exhibit 3.11
20 reflects the removal of Blue Sky Program from the test year.
21

22 Stoel Rives Pricing Settlement

23 **Q. ARE THERE ANY LEGAL FEES THAT SHOULD BE REMOVED FROM THE**
24 **TEST YEAR?**

25 A. Yes. In the documents provided by PacifiCorp during Larkin & Associates on-
26 site visit to the Company’s offices was a listing which included items identified as
27 November 1999 pre-merger non-recurring entries. Included in this listing was
28 “Stoel Rives Pricing Settlement for Previous Discounted Legal Fees” of
29 \$579,197. CCS Field Data Request No. 8 asked the Company to provide a more
30 detailed description of the item and to provide the amount included in the

1 adjusted test year for the item.

2
3 **Q. WHAT WAS THE COMPANY'S DESCRIPTION OF THE COST?**

4 A. The response indicated that the charge "...relates to Stoel Rives' legal fees
5 incurred during March thru September 1999 that were discounted by Stoel Rives
6 on the condition that they would be paid by PacifiCorp upon the successful
7 completion of the ScottishPower Merger." The entire amount, totaling \$579,197,
8 remains in the test year.

9
10 **Q. SHOULD THESE COSTS BE REMOVED?**

11 A. Yes. The cost pertains to fees incurred prior to the historical test year. The
12 additional amounts PacifiCorp had to pay to its outside attorneys for previous
13 discounts for pre-test year services should not be in test-year expenses for
14 setting rates. Additionally, since the previous discounts had to be paid upon
15 successful completion of the merger, the legal fees may pertain to merger-
16 related matters. The Company's description did not include a discussion of why
17 the legal fees were discounted to begin with, nor why the payment of the
18 previous discount was triggered by the merger. On CCS Exhibit 3.12, I remove
19 these legal fees from the test year, resulting in a \$214,751 expense reduction on
20 a Utah basis.

21
22 Transition Team Costs

23 **Q. PACIFICORP RECENTLY DEVELOPED A DETAILED MERGER TRANSITION**
24 **PLAN. WHAT LEVEL OF COSTS WERE INCURRED DURING THE TEST**
25 **YEAR FOR THE DEVELOPMENT OF THE TRANSITION PLAN?**

26 A. Costs associated with the development of the merger transition plan were
27 booked in Cost Center 13020 - ScottishPower Transition Team. The Transition
28 Team began operation in November 1999, and the cost center was closed
29 October 31, 2000, after the transition plan was completed. In response to DPU
30 2.21, the Company indicated that test-year charges to the cost center were

1 \$8,088,824. However, when questioned regarding discrepancies between
2 various data responses, the Company revised the amount to \$8,204,286 in
3 response to CCS 20.14. According to the response to CCS 5.5, the
4 management fees from Cost Center 13020 during the test year were \$6,561,313.
5 I assume the \$6,561,313 management fee is the amount included in total
6 Company electric operations expense for the Transition Team; however, there
7 are currently data requests outstanding which seek to confirm this. According to
8 the response to DPU 17.1, not all charges to Cost Center 13020 were included in
9 the management fee in the test year.

10
11 **Q. SINCE THE TRANSITION PLANNING PHASE IS COMPLETE, WILL THE**
12 **TYPE OF COSTS CHARGED TO THE TRANSITION PLANNING COST**
13 **CENTER DURING THE TEST YEAR RECUR?**

14 A. No. As previously mentioned, the Transition Planning cost center was closed in
15 October 2000. The costs recorded in that cost center were for the development
16 of the transition plan. Consequently, the level of expense included in the test
17 year for transition planning is not a recurring cost.

18
19 **Q. SHOULD THESE COSTS BE REMOVED FROM THE TEST YEAR?**

20 A. Not entirely. I recommend that the transition planning expense recorded during
21 the historical test year be amortized over a five-year period. The initial transition
22 plan has been developed and is being implemented. The transition plan is a
23 five-year plan, with the associated cost savings being implemented over a five-
24 year period. A five-year amortization of the planning expenses recorded during
25 the test year would allow for the matching of the costs with the resulting benefits
26 and with the plan duration.

27
28 **Q. HAVE YOU PREPARED AN EXHIBIT CALCULATING THE ADJUSTMENT**
29 **NECESSARY TO AMORTIZE THE COSTS OVER A FIVE-YEAR PERIOD?**

30 A. Yes. CCS Exhibit 3.13 provides the adjustment necessary to reflect a five-year

1 amortization of the costs that were expensed during the historical test year. The
2 adjustment results in a \$1,946,211 reduction to test-year expense on a Utah
3 basis. In calculating the adjustment, I assumed the expense included in the test
4 year for the total Company electric operations was the \$6,561,313 management
5 fee from Cost Center 13020. As previously mentioned, there are currently data
6 requests outstanding (and overdue) to confirm this amount.

7
8 Additionally, I am concerned with the appropriateness of some of the specific
9 costs that were recorded in Cost Center 13020 during the historical test year.
10 Numerous data requests are outstanding (and late) regarding specific charges
11 that were recorded in the cost center. Depending upon the information
12 contained in the responses, I may supplement this testimony to recommend that
13 specific costs be removed from the Cost Center charges prior to the
14 amortization.

15
16 Miscellaneous Outside Services Expense

17 **Q. WHAT IS THE PURPOSE OF YOUR ADJUSTMENT ON CCS EXHIBIT 3.14?**

18 A. Test-year expenses include several costs that should not be charged to
19 ratepayers. Included in the items specifically removed on CCS Exhibit 3.14 are
20 the following:

- 21 – Charges from Monitor Company of \$738,656 on a total Company basis.
22 The services were for the development and evaluation of alternatives for
23 implementing Retail Access, evaluation of alternative Regional
24 Transmission Operator structures and rules and support/oversight of the
25 Company's Market Clearing Price Model. Monitor also provided
26 assistance in analyzing direct access, forecasting market prices, and
27 determining stranded costs/benefits under various market conditions.
- 28 – Charges of \$3,085,000 from McKinsey Co., Inc. on a total Company
29 basis. The services provided were for strategic planning. In response to
30 CCS 29.20, PacifiCorp agreed these costs should more appropriately be

1 recorded below-the-line.

- 2 – Charges of \$60,000 for a tax equalization payment. According to CCS
3 29.21, the payment was a tax equalization payment made to the IRS for
4 John Smith, an Australian expatriate rendering services for PacifiCorp in the
5 United States.
- 6 – Charges of \$337,937 from New Harbor, Inc. The charges from New
7 Harbor, Inc. were all associated with the sale of Centralia. This is a non-
8 recurring cost.
- 9 – Charges of \$40,000 from the Hydro Power Task Force. The charges are
10 for a special assessment for an industry task force for Legislative reform.
- 11 – Bank of New York Shareholder Services Accrual of \$982,200. During the
12 test year, the Company booked monthly accruals for shareholder services
13 to be provided by the Bank of New York for both common and preferred
14 stockholders. Subsequent to the test year, it was determined that
15 ScottishPower picked up the administrative services for common
16 stockholders. It was also determined after the test year that the
17 administrative costs for preferred stockholders were already included in
18 bank service fees. The accruals made during the test year for these
19 items, totaling \$982,200 were reversed after the test year, and should be
20 removed from the test year. PacifiCorp agrees that the total accruals of
21 \$982,200 should be excluded.

22
23 Ratepayers should not be required to fund these costs in rates. As mentioned
24 above, PacifiCorp has already agreed that two of the items should be removed.
25 Exhibit 3.14 reduces Utah allocated costs by \$1,944,312 to remove these items
26 from the test year. There are still numerous Committee data request outstanding
27 regarding some of the specific expenses included in the historical test year. I
28 plan to supplement this adjustment upon receipt and review of the outstanding
29 and over-due responses, as necessary.

30

1 **B. DO YOU HAVE ADDITIONAL CONCERNS REGARDING YOUR REVIEW OF**
2 **VARIOUS EXPENSES RECORDED DURING THE TEST YEAR ENDED**
3 **SEPTEMBER 30, 2000?**

4 A. Yes. The Committee's Twelfth set of data requests asked that certain
5 information be provided for review on-site at the Company's offices. CCS Data
6 Requests 12.20 and 12.21 asked for a detailed summary of all amounts
7 exceeding certain parameters for certain expense accounts. The accounts listed
8 were FERC accounts used in the Company's previous accounting system. The
9 Company provided the listings on-site, and we obtained copies of the listings.
10 From those listings, we prepared CCS Field Data Requests 9, 10 and 11. The
11 Field Data Requests asked for copies of invoices for specific items contained in
12 the expense account listings. The requests also asked for the amount
13 associated with the specific items included in the adjusted test year on a total
14 Company and Utah basis.

15
16 One of the listings provided by the Company during our on-site visit, in response
17 to CCS 12.19, was identified at the top of each page as being a listing of charges
18 to Account 923 - Outside Services. In CCS Field Data Request No. 9, we
19 requested copies of invoices for 19 of the items included in the listing. According
20 to the response, of the 19 items listed, only eight of the items were actually in
21 Account 923. Four of the items ended up in Account 426, which is below-the-
22 line, and seven items were in FERC Account 921. In other words, from the
23 sample of invoices selected from a listing that was purportedly charges that
24 ended up in Account 923 - Outside Services, only 42% of the items selected
25 were actually included in that account. Similar discrepancies occurred for the
26 other accounts for which specific invoices were requested.

27
28 **Q. DID YOU ASK THE COMPANY WHAT CAUSED THE DISCREPANCIES AND**
29 **WHICH OF THE RESPONSES IDENTIFIED THE CORRECT ACCOUNTS?**

30 A. Since the responses to the field data requests seeking the invoices were not

1 received until May 25th (37 days after they were submitted), the Company was
2 verbally asked regarding the discrepancies. According to discussions with
3 Company personnel, the listings provided on-site were incorrect. For example,
4 the listing of expense included in FERC Account 923 includes charges to
5 accounts other than Account 923. I am concerned that there may be additional
6 charges included in Account 923 - Outside Services, which have not been
7 provided by the Company. I have the same concern for the other account
8 listings provided during Larkin & Associates on-site visit to PacifiCorp's offices.
9 From the listings provided while on-site, it is not possible to identify what
10 accounts the charges actually appear in, if the charges are in the account
11 specifically identified at the tops of the listings, or even if the charges are above
12 or below-the-line.

13
14 According to the Company personnel, PacifiCorp's SAP accounting system
15 utilizes SAP natural accounts, as opposed to FERC accounts. The SAP natural
16 accounts are then translated into FERC accounts. The order number and
17 location codes used when booking a charge also impact the FERC account the
18 charge ultimately translates to. For example, the order number takes
19 precedence in the translation. There is not a manual that can be quickly
20 referenced to determine which FERC account a particular charge ultimately
21 translates to. The translation depends on if there is an order number, the
22 location number and the SAP natural account. The Company personnel did not
23 know what specific parameters were used by the employees who prepared the
24 responses to the on-site data requests seeking the listings by accounts. The fact
25 that inaccurate and possibly incomplete listings were provided hampered our
26 analysis of the specific costs recorded during the test year. Consequently, there
27 may be additional inappropriate charges included in the adjusted test year that
28 were unable to be identified.

1 **Q. ARE THERE ANY COST SAVINGS WHICH OCCURRED DURING THE TEST**
2 **YEAR THAT HAVE NOT BEEN ANNUALIZED?**

3 A. Yes. The Company's August 2000 Corporate Business Services Operational
4 Report indicated that a new Lucent phone switch maintenance contract was
5 implemented during the test year, resulting in annual savings of \$120,000.
6 According to the response to CCS Field Data Request No. 16, the new
7 maintenance contract was signed July 25, 2000. The cost savings included in
8 the test year ended September 30, 2000 was \$20,000. The annualization of
9 these savings reduces expenses by \$100,000 on a total Company basis and
10 \$37,077 on a Utah basis.

11
12 The February 2001 Power Delivery Operational Report (dated March 22, 2001)
13 contained a summary of sixteen significant procurement successes for the
14 period May 2000 through February 2001. In response to CCS Field Data
15 Request No. 17, PacifiCorp provided the effective dates of the new contracts, the
16 annual savings from the new contracts and the amount of savings reflected in
17 the historical test year. According to the response, \$1,175,000 of expense
18 savings are reflected in the test year for three separate contracts on a total
19 Company basis. These three contracts were effective in April 2000 and are with
20 Trees, Inc., Fluor Maintenance and Westinghouse Controls. The savings result
21 from competitively bid price reductions.

22
23 **Q. SHOULD THE SAVINGS FROM THESE TEST-YEAR CONTRACTS BE**
24 **ANNUALIZED?**

25 A. Yes. Since the contracts were effective in April 2000, only six months of savings
26 are reflected in the historical test year. Each of the contract cover multiple years,
27 so the savings will continue beyond the test year. On CCS Exhibit 3.16, I provide
28 the adjustments necessary to annualize the impact of the savings from the
29 Lucent Phone switch maintenance contract and the contracts with Trees, Inc.,
30 Fluor Maintenance and Westinghouse Controls. As shown on the exhibit, test-

1 year expenses should be reduced by \$475,012 on a Utah basis in order to
2 annualize the expense reductions.
3

4 **Q. WERE ADDITIONAL PROCUREMENT CONTRACT COST SAVINGS**
5 **IDENTIFIED IN THE COMPANY'S RESPONSE TO THE FIELD DATA**
6 **REQUEST?**

7 A. Yes. The response to CCS Field Request No. 17 identified additional annual
8 cost savings of \$8,116,000 on a total Company basis for contracts that were
9 effective in January, February and March 2001. These annual savings result
10 from competitively bidding contracts and negotiating price reductions. Since
11 these contracts were effective after the end of the test year, I have not reflected
12 the additional \$8.116 million of annual savings.
13

14 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

15 A. Yes, at this time. However, the Company was late (in some cases extremely so)
16 in responding to numerous Committee data requests, making a detailed review
17 and follow-up of such information extremely difficult within the established time
18 constraints in this case. Additionally, several of the responses were not fully
19 responsive to the questions asked, resulting in the need to either ask additional
20 follow-up questions or request that the Company supplement its original
21 responses. There are still numerous Committee data requests outstanding.
22 Consequently, it may be necessary to file supplemental testimony on several
23 issues that are still under investigation.